



# SKY ONE FZE

15 March 2021

To Whom It May Concern:

As the CEO of Sky One FZE, I have had the pleasure of observing Mr. Anirrbhan Batacharrya surpass each and every one of my expectations. Anirrbhan has distinguished himself as a "go-to" member of our senior leadership team. Initially hired to supervise the design, build, and commissioning of an aircraft maintenance, repair, and overhaul facility including an aircraft hangar he has proven himself as more than an accomplished engineer.

His work ethic, integrity, and commitment to the success of Sky One FZE has led me to trust him with several high profile and critical projects. Anirrbhan, unlike many engineers I have worked with in the past, is able to balance operational and financial considerations into his decision making process. His ability to quickly identify critical points of a commercial agreement including but not limited to legal, financial, and operational enable him to develop a congruent and process based approach to successfully complete any assigned project.

I have entrusted Anirrbhan to supervise external attorneys litigating complicated cases while at the same time work with internal lawyers to secure the best possible commercial terms for Sky One FZE. As an example of his commercial acumen, he has singlehandedly managed aircraft purchases, aircraft maintenance agreements, as well redesign our current simulator facility to accommodate B747 full motion flight simulators.

Perhaps his greatest attribute is his can-do, company first attitude. This cannot be understated, day-in and day-out, Anirrbhan is proactively working for the betterment of the company. He is a consummate professional and any organization will be privileged to employ him. He has my strongest recommendation and I know he will exceed your firms expectations every day.

Charles T. Szar  
Chief Executive Officer  
Sky One FZE

